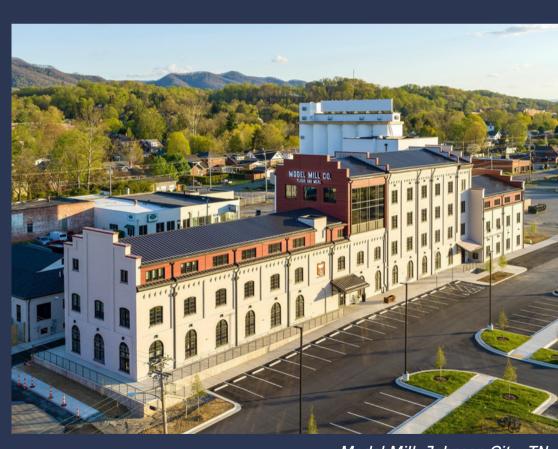


Capital Resources for Business

IMPACT REPORT 2022



Model Mill, Johnson City, TN

WHAT WE DO

We provide customized financing and advisory services aimed at reducing barriers to affordable debt that support business growth.

MISSION

Our mission is to be the most effective and efficient provider of creative and affordable capital for businesses that generate positive community outcomes.

MODEL

As a nonprofit organization, BrightBridge's bottom line is measured in positive economic outcomes for communities in an expansive service area. Since 1981, we have stimulated economic development by providing innovative solutions that meet startup and existing businesses capital needs.

Our capital solutions enable businesses to bring jobs, commercial goods and services, housing, and community assets to neighborhoods that need them. Our team of seasoned experts work closely with each business owner to understand and address capital gaps that cannot be filled by traditional financial institutions.

BrightBridge is a Community Development Financial Institution (CDFI) with several loan programs, including SBA Community Advantage, SBA 504, and New Markets Tax Credits.

VALUES

Is it the right thing to do? That's the question we ask for every program, every loan, every decision that we make. We are constantly striving to do what's right for our borrowers, partners, and the communities in which we work. We understand that doing what's right may not always be the easiest or most profitable option, but it will always be our frame of reference. What's right today may not be right tomorrow, so we keep our minds and ears open. A strong sense of purpose guides our work as we continue to expand our impact and affect positive change.

IMPACT AT A GLANCE

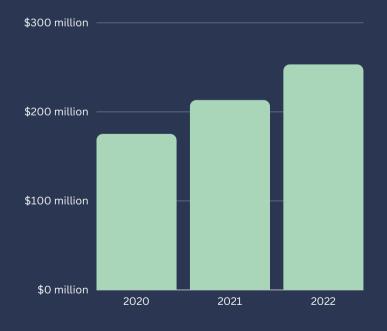
FISCAL YEARS 2020 - 2022





TOTAL PROJECT DOLLARS = \$396,147,730

LOANS UNDER MANAGEMENT





82% of loan funding to businesses in economically distressed communities



35% of loan funding to businesses in rural communities

SBA COMMUNITY ADVANTAGE

Business: Kiddie University, LLC

Entrepreneurs: June and Dontrae Caldwell

Location: Cleveland, TN

Loan Use: Startup capital to purchase furniture, supplies, and equipment,

along with enough working capital to cover payroll and other expenses until

the business could support itself

Through our SBA Community Advantage Loan Program, BrightBridge helps meet the credit, management, and technical assistance needs of small businesses in underserved markets. In addition to startup capital for small businesses like Kiddie U, we provide loans for fixed assets, debt refinancing, and working capital. Increasing access to capital to traditionally underserved entrepreneurs leads to more vibrant and resilient communities.



34% of loans are to new businesses

SBA 504

Business: Relax Nail Spa Midtown

Entrepreneurs: Vincent, Annie, and Hung Pham

Location: Memphis, TN

Loan Use: Financing for a second location and equipment

SBA 504 loans provide long-term, fixed rate financing for major fixed assets that promote business growth and job creation. We've assisted small business owners with a variety of financing projects through SBA loans, including the purchase of existing buildings and machinery, the construction of new facilities, and the improvement of existing facilities and land.

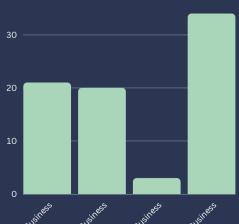


\$32,867,462 financed through 56 SBA loans



Borrower Demographics

40



NONPROFITS

Organization: Big Brothers Big Sisters of Greater Chattanooga

Location: Chattanooga, TN

Loan Use: Renovation and expansion of existing facility

Nonprofits have a significant impact on our local communities, providing a variety of services from social justice to arts and culture. Despite their importance, many nonprofits have difficulty securing the funding they need to operate. At BrightBridge, we work closely with our nonprofit clients to understand their financial needs and the unique challenges they face.





\$18,780,000 in loans to nonprofits

AFFORDABLE HOUSING

Organization: Chattanooga Neighborhood Enterprise (CNE)

Project: Mai Bell 2

Location: Chattanooga, TN

Loan Use: Construction of a new apartment complex

BrightBridge finances safe and affordable housing that provides a strong foundation for individuals, families, and communities to thrive. We make these loans to both for-profit and nonprofit developers.



Project Highlights:

- 47 units
- 5 buildings
- 35,624 sq feet
- .9 acres of land
- 53 parking spaces



1,292

housing

units



\$75,028,537 financed through 26 loans

NEW MARKET TAX CREDITS

Organization: Jackson Marianna Hospital

Location: Marianna, FL

Loan Use: Rebuild after Hurricane Michael

Jackson Marianna Hospital is a nonprofit and the only hospital in this medically underserved, 900 square mile rural Florida county. BrightBridge



provided \$13,500,000 in NMTC funding to rebuild after a direct hit by Hurricane Michael. Financing was used for facility updates and the replacement of CT and MRI diagnostic and treatment machines which support the hospital and its 10 local clinics. The hospital provides 68,000 services annually with 10,000 patient visits.

BrightBridge helps economically distressed communities attract private investment capital through the New Markets Tax Credit Program. This federal tax credit helps to fill project financing gaps by enabling investors to make larger investments than would otherwise be possible. Communities benefit from the jobs associated with these investments, as well as increased access to housing and public facilities such as health, education, and childcare.

Since 2012:



\$119 million financed with our New Market Tax Credits



Over 3,500 permanent jobs created and retained



Over 10,000 people served by the community facilities that were financed



Through BrightBridge's advisory services, we facilitated other CDEs to close \$100 million of NMTC funding into projects that we identified

TECHNICAL ASSISTANCE

In addition to helping businesses bridge financing gaps, we provide them with support through Technical Assistance. Our team of experts advises early stage business owners on the unique challenges and opportunities which require strategic planning and solid execution. We can also help seasoned businesses get through SBA and NMTC financing.



1,184 people supported through technical assistance in 2022

OUR TEAM

BrightBridge

Zac Adams

Monica Blanton

Avery Boggess

Emily Gilliam

Ty'Quan Glaze

Caleb Hamby

Mike Howard

Alice Krug

Mike Matousek

Paige McVity

Gary Moore

Bill Pollard

Dianne Sullivan

Board of Directors

Jim Callihan

Bob Cantler

Angela Conner

Lindsay Frilling

Abby Garrison

Kirk Goehring

Jeff Land

Ryan Murphy

Michael Owens

Gary Petty

Clem Renfro

Les Roddy

Jack Sample

Advisory Board

Ray Daffner

Donna Gambrell

Eric Haralson

Billy Holland

Jeannine Jacokes

Marten Jenkins

Keith Jones

Matt Josephs



OUR PARTNERS

1st Citizens Bank

Ameris Bank

Apex Bank

Atlantic Capital Bank

Bank of Cleveland

Bank of Tennessee

Bank OZK

Builtwell Bank

Capital One

Capstar Bank

Centennial Bank

Citizens Bank

Citizens Community Bank

Citizens National Bank

Citizens National Bank of Sevierville

Citizens Tri-County Bank

Coffee County Bank

Commercial Bank

Community Trust Bank, Inc.

Evolve Bank & Trust

First Bank & Trust

First Citizens Bank

First Community East Tennessee

First Farmers and Commercial Bank

First Horizon

First Peoples Bank

First State Bank Div Synovus Bank

Hancock Whitney Bank

Hardin County Bank

Iberia Bank

J P Morgan Chase

Millennium Bank

Miners Exchange Bank

Mountain Commerce Bank

Morton Community Bank

Northwest Georgia Bank

Pinnacle Bank/Pinnacle Financial Partners

Regions Bank

Renasant Bank

Simmons Bank

SimplyBank

SmartBank

SouthEast Bank

T Bank

Tennessee Valley Federal Credit Union

The Bancorp

Truist Bank

U Bank

US Bank, NA

UT Federal Credit Union

Wells Fago Bank, National Association

WesTN Bank

Zions First National Bank

